



VIRTUAL
2020 NATIONAL
RYAN WHITE
CONFERENCE ON
HIV CARE & TREATMENT

We are All in this Together

Collaborations on Fiscal and Grants Management

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Disclosures



Angela Ash, Jeff Cheek, and Bridget Harris have no financial interest to disclose.

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Learning Objectives



At the conclusion of this presentation, participants will be able to:

- 1. Identify attainable goals and strategies to improve grants management activities**
- 2. Pinpoint effective methodologies for conducting Fiscal Site Visits and Risk Assessments.**
- 3. Identify opportunities for Fiscal collaboration and partnership throughout the grant lifecycle.**

Agenda

01

OVERVIEW: History.
Org Chart. Roles
and Responsibilities.



02

AWARD SET-UP: Kick-
off. Load budget. HR
approvals. Time
Allocation. Risk
Assessment.



03

AWARD MANAGEMENT:
Conditions. Contract
Management. Budget
Revisions. Site Visits.



04

AWARD CLOSE-OUT:
FFR/UOB.
Conditions of
Award. Single Audit.



05

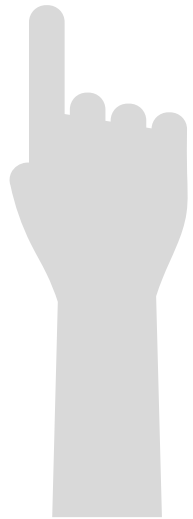
CONCLUSION:
Website. Contact
Info. Q&A.



Overview

01

- History
- Org Chart
- Roles and Responsibilities
- Grant Lifecycle



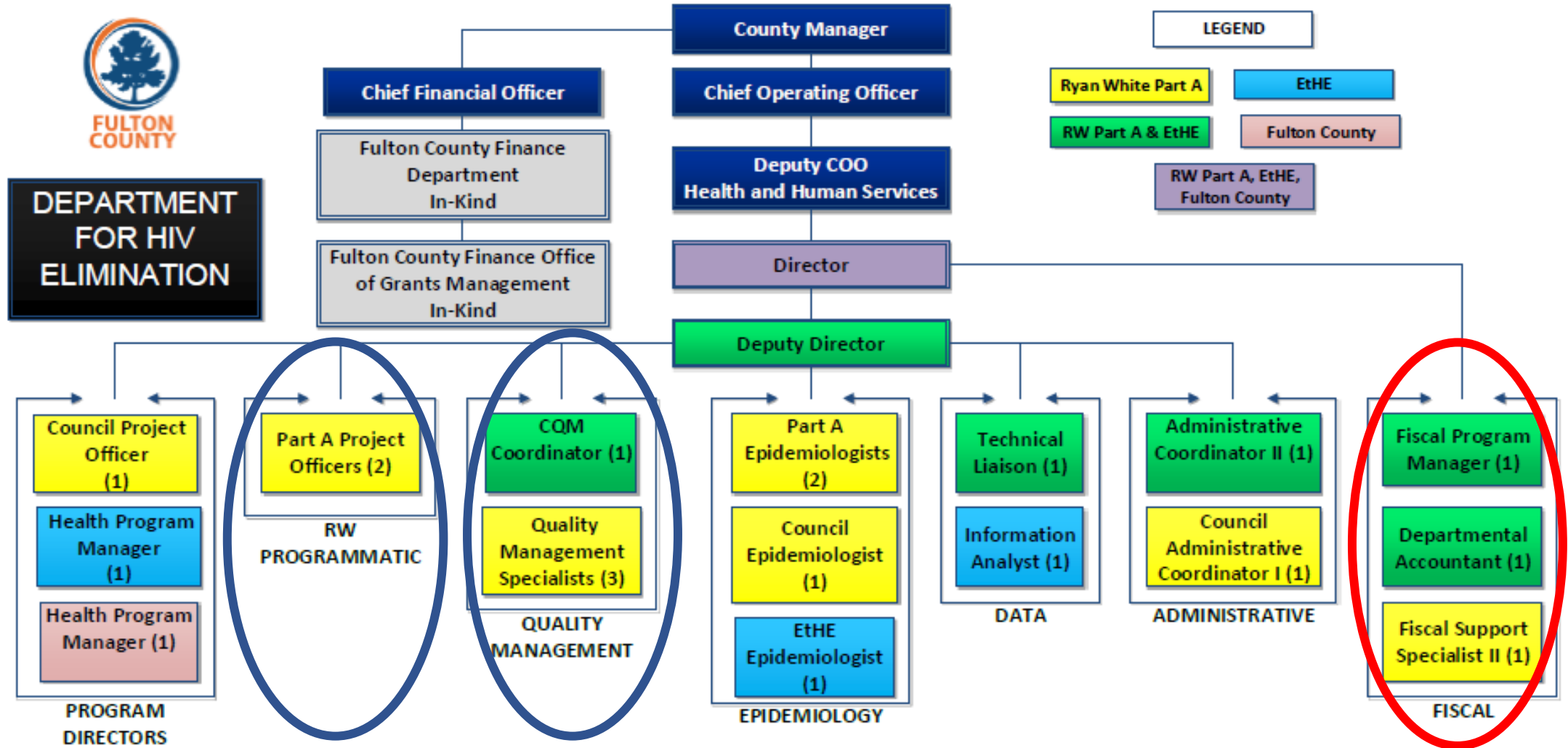
History



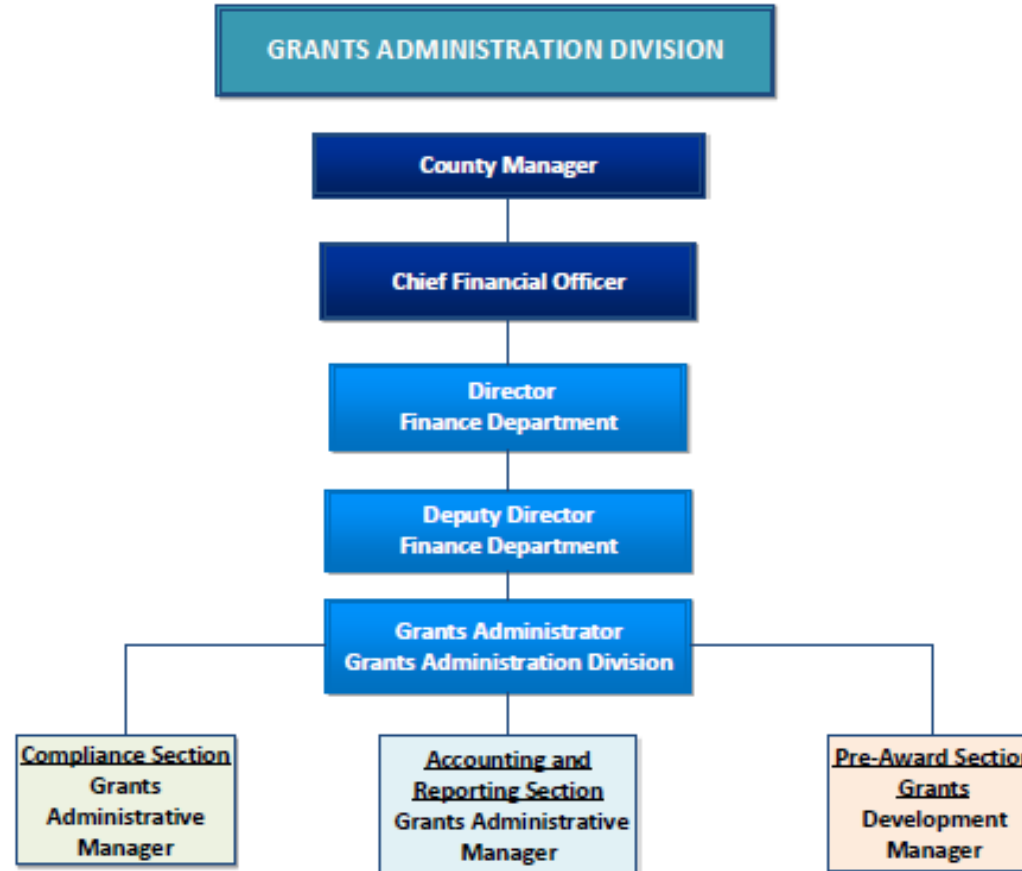
- Fulton County Recipient of RWHAP funding for 20-county EMA since 1991 – Currently resides with Department for HIV Elimination (DHE). Responsible for administration of Part A, Ending the HIV Epidemic, Capacity Building, CARES Act grants, and County’s local and regional HIV planning efforts.
- Grants Administration Division (GAD) of the Finance Department - was expanded in 2015 as a result of the Uniform Grant Guidance (2 CFR 200 and 45 CFR 75) and implementation of County Shared Services. They provide guidance and support to ensure fiscal compliance with regulations.



Organizational Chart: DHE



Organizational Chart: GAD



Grant Lifecycle

Close-Out

FFR. UOB. Audit.



Pre-Award

Application development. Application submission.



Manage Award

Program monitoring. Conditions of award.



Award Set-Up

NOA. Establish budget. Vendor selection. Enter into contracts.



Award Set-Up

02

- Kick-off
- Load budget
- HR approvals
- Time Allocation
- Risk Assessment



Award Set-Up



- Kick-Off Meeting – GAD hosts – DHE, Finance, HR, Purchasing
 - Identify Tasks, Lead Time, Target Dates, Resources Needed, Responsible Party, Date Completed
- Budget Set-Up – DHE establishes. GAD loads into AMS.
 - By Fund e.g. Formula By Unit e.g. PC Support
 - Payroll Analysis – DHE establishes. GAD verifies funding
- Time Allocation – DHE establishes. GAD verifies funding.
- Risk Assessment

Risk Assessments



- A risk assessment is performed at the pre-award stage to determine the funding amount and in the post-award stage to determine the type of monitoring plan
- Technical review to determine whether the agency can deliver the work
- Financial review to determine if the agency can manage the funds
- Internal control review to determine if the agency has processes in place to mitigate fraud, waste, and abuse

Risk Assessment: RFP



1. Does agency have a Financial Operations Policy and Procedures Manual? (Note: A copy will need to be provided to the Part A Program before entering into a Part A contract).
2. What kind of accounting system does your agency use?
3. How does applicant maintain internal controls to assure that it is managing Federal awards in compliance with applicable laws, regulations and the provision of contracts or grants?
4. How does your agency determine and track the allocation of employee's personnel expenditures when employees are engaged in activities supported by several funding sources?
5. What method do you use to allocate salaries and fringe to multiple contracts?
6. How does your agency determine what is an allowable Ryan White cost, including administration costs?
7. What is your agency's policy/procedure on issuing cash payments to clients? Is this a written policy?
8. How does your agency ensure that its budgets and expenses conform to federal OMB cost principles?
9. How does your agency ensure fiscal staff is familiar with applicable federal regulations?

Risk Assessment: RFP



10. Does your organization have controls to prevent expenditure of funds in excess of approved, budgeted amounts? Briefly describe.
11. Are all bank accounts reconciled monthly?
12. Does agency have an allocation journal which contains the methodology that the entity uses to allocate costs? For example, the journal would document that salaries are allocated based on a time study, billable hours, or some other methodology; facilities expenses are based on square footage or percent of 2 full time equivalents (FTE); etc. The allocation journal should contain written procedures that are easy to follow and can be “re-performed” by an auditor. Briefly describe.
13. Are there procedures to ensure procurement at competitive prices? Please provide overview.
14. Does your agency receive an independent audit or a single (previously A-133) audit?
15. When was your last audit or financial statement?
16. What findings were noted? What steps were taken to correct the finding?
17. Describe agency’s policies and procedures that guide the selection of an auditor

Risk Assessment Matrix



CATEGORY	Lower Risk	Medium Risk	Higher Risk
Facilities & Infrastructure	Work occurs in adequate, established space at subrecipient's facility	Some work done at Fulton County Facilities	Subrecipient's resources & facilities are inadequate, requiring that work occur at Fulton County facilities
Maturity of Organization	Mature (e.g., > 10 years)	Mature, but not grant or project oriented	Start up, no fiscal controls in place yet
Organization Type	Government, university or non profit (Collegial Terms & Conditions)	University or non profit with more restrictive Ts & Cs (e.g., state regulations).	Industry organization
Award Type	Grant from federal or non commercial source	Coop agreement or grant with special conditions	Contracts and contracts with subcontracts
Rate of Subrecipient Spending on Award	Pace of spending is consistent with budgeted amounts per year	Pace of spending slightly accelerated or decelerated compared to projections	Spending either far outpaces or is far less than projected in submitted budget

Risk Assessment Matrix



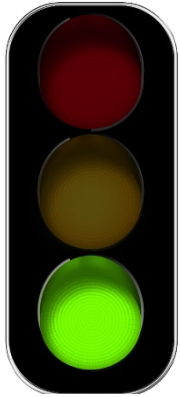
CATEGORY	Lower Risk	Medium Risk	Higher Risk
Amount/% of Award Subcontracted	Lower funding levels or % of total funds allocated to subrecipient (e.g., <\$50k)	Funding is a large part of smaller award	Funding level >\$100k or >49% of award
Accounting/ Procurement System	Systems have been approved (existing audit is an indicator)	Systems less qualified to handle large amounts of federal money (Audit conducted, but not required by UG Audit Requirements)	No systems are in place, or systems are new
Negotiated Indirect Cost Rate Agreement	Has annual audit as required by UG Subpart F	Has annual third party financial audit	Has not had an annual financial audit
Prior experience with County	Previous positive experience as County subrecipient	Previous experience as County subrecipient, but may have minor concerns	New subrecipient or previous negative experience

Risk Assessment Matrix



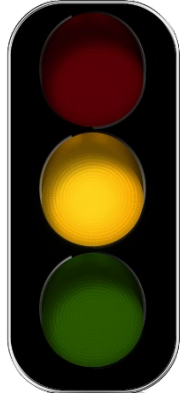
CATEGORY	Lower Risk	Medium Risk	Higher Risk
Difficulty of Scope of Work & Deliverables	Report only (easily met objectives)	Possibility of change in scope or collaborative work scope	Tangible products, deliverables necessary to achieve project success
Transparency/Frequency of Reporting	Frequent reporting or easily assessed progress based on milestones or outcomes)	Some reporting during the project, some measurable or observable milestones or outcomes	No reporting until the end of the project, no measurable or observable milestones or outcomes
Audit Restrictions	Auditors are able to perform testing on all awards	Auditors can perform testing on only part of portfolio, but other auditing or reports provided	Subrecipient places restrictions on auditors due to status as Federally Funded R&D Center
Cost Sharing	Subrecipient has made no commitment to share costs	Subrecipient has committed to share some costs	Subrecipient has committed to fund costs not paid by the County subaward

Risk Assessment



LOWER RISK

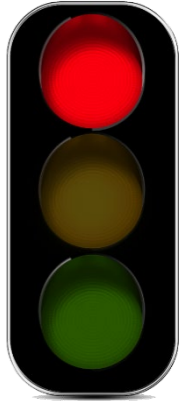
- Review audit reports
- Review invoices to ensure:
 - Timeliness, completeness and accuracy
 - Activities are in line with spending
 - Program Manager approval states “okay to pay”
 - Work is performed within the period of performance
 - Compliance with special terms (if applicable)
- Review progress reports to ensure:
 - Timeliness and completeness
 - Activities correspond with Scope of Work
 - Deliverables met
 - Compliance with special terms
- Conduct annual site visit report and/or desk audit
- Maintain regular contact



MEDIUM RISK

Review all steps in the “Lower Risk” category in addition to the following:

- If findings exist in the subrecipient’s audit report, require a corrective action plan and monitor resolution of findings
- Request and monitor invoices more frequently (monthly v. quarterly)
- Request and review progress reports more frequently (monthly v. quarterly)
- Increase the frequency of regular contact (weekly v. bi-weekly)



HIGHER RISK

Review all steps in the “Lower Risk” and “Medium Risk” categories in addition to the following:

- Conduct more frequent site visits or desk audits
- Request sub-ledgers, invoices or other supporting documentation for all expenditures
- Document conversations and retain pertinent e-mails
- Elevate potential risks to Compliance Unit for discussion for possible additional monitoring activities

Award Management

03

- Conditions of Award
- Contract Management
- Budget Revisions
- Site Visits



Award Management



- DHE responsible for day-to-day management of the award:
 - Vendor Selection/Contracting
 - Invoicing and Budget Monitoring
 - Budget Revisions
 - Conditions of Award
 - Quarterly Reports
 - Spend Plans
 - Compliance with HRSA's Programmatic and Fiscal National Monitoring Standards
- GAD team responsible for:
 - Submitting monthly drawdowns in Payment Management System (PMS)
 - Ensuring the PMS reconciles with the General Ledger
 - FFATA Reporting
- DHE and GAD responsible for:
 - Fiscal Site-Visits
 - Compliance with Uniform Guidance

Subrecipient Monitoring



Monitoring is accomplished in two ways:

1. Through regular and routine desk audits - (DHE Lead Role)
 - Examine contracts, related correspondence, requests for reimbursements, budget revisions and other appropriate documents
 - Check to ensure expenditures are allowed
 - Test several employees in a pay period for correct calculations
 - Review policies and procedures submitted by subrecipients
 - Review of audit/independent financial statement
 - Policy which forbids use of Ryan White funds for cash payments to service recipients/clients

Subrecipient Monitoring



2. Through fiscal site visits (DHE & GAD)

The monitoring standards for Ryan White Part A recipients require, at a minimum, an annual comprehensive monitoring site visit to each subrecipient. U.G. 200.331 also requires an annual evaluation. (HRSA has waived site visit requirement for 2020 due to COVID-19).

Our processes related to subrecipient monitoring are set forth in our local P&Ps:

- Fiscal Policy and Procedure Notice **FPPN-017 FISCAL MONITORING AND SITE VISITS**
- Programmatic Policy and Procedure Notice **PPPN-034 ANNUAL PROGRAMMATIC SITE VISITS**
- Programmatic Policy and Procedure Notice **PPPN-064 CORRECTIVE ACTION PLANS**

Available at: www.ryanwhiteatl.org

Subrecipient Monitoring: Areas Reviewed



- Accounting Practices and Procedures
- Limitation on Uses of Funding
- Allowable/Unallowable Costs
- Program Income
- Imposition and Assessment of Client Charges
- Procurement
- Allocations
- Auditing Requirements
- Property Standards
- Cost Principles: Effort Reporting & Compensation

Example: Accounting Practices & Procedures



Test: Subrecipient has an accounting system established and maintained according to Generally Accepted Accounting Principles (GAAP)

Performance Measure:

- System must be established to enable tracking of funds.
- Development and consistent implementation of policies and procedures that establish uniform administrative requirements governing the monitoring of awards.
- Review of the following fiscal monitoring documents and actions:
 - Fiscal monitoring policy and procedures
 - Fiscal monitoring reports
 - Do fiscal program policy and procedural manuals meet Federal and local requirements?
 - Are there established policies and procedures to ensure compliance with Federal and programmatic requirements?
 - Are expenditures for each line item reasonable and show progress to expenditure of total annual allocation?

Example: Accounting Practices & Procedures



Agency Responsibility (Items will be reviewed in fiscal site visit):

- Are staff trained on and have access to current federal policies, procedures and instructions on accounting for and expending Federal funds?
- How are the award funds identified and tracked in the accounting system?
- Are accounting records supported by source documentation? Canceled checks, Payroll, Invoices
- Are there controls in place to preclude: Over-obligation, Under/overstatement of obligations, Duplicate payments, Inappropriate charges
- Is staff knowledgeable of the requirements for determining activities and costs allowed and costs unallowed?
- Is there adequate segregation of duties for: Reviewing transactions, Verification of transactions
- Does the subrecipient use the same policies and procedures for and expending funds? Federal, State
- Do financial reports contain expenditures by service category and use of Ryan White funds as specified by RWPA?

Subrecipient Fiscal Compliance Review Form: Pre-Site Visit

Review Date:		Review Period:		
Subrecipient Name:		Grant Period:		Grant Budget:
Subrecipient Representatives /Contract Designees	Name	Title	In Attendance:	Yes No
Fulton County Representatives	Name	Title	In Attendance:	Yes No



Pre-Site Visit		
Desk Review	<p>The documents requested from the organization should be reviewed prior to the visit to make sure that all documents have been provided as requested. If there are any items missing, an email must be sent to the subrecipient with a list of the items that need to be sent and a deadline to return that allows time for review prior to the site visit.</p> <p>The initial desk review of compliance is completed using this information. If there are any questions or irregularities, they should be recorded and reviewed with the subrecipient during the site visit. Additional documents should be requested to be available for the site visit to confirm any patterns of non-compliance if material exceptions are found.</p>	
STEPS	Verify that the subrecipient has Policies and Procedures. Check off documents listed on Pages 2 & 8	Request from RWPA
	Review Financial Statement Audit and Single Audit. If there are past findings note the corrective action plan.	Request from RWPA
	Select samples from employee list, program income clients, pre-paid benefits, and contracts. Send selection to the subrecipient contact with the date for them to return the backup, prior to the site visit.	Request from Subs

Preparation – Send request promptly to the subrecipient fiscal contact		
SAMPLE SELECTION: (Prep for on-site review)	A. Select 2 to 10 employees (direct and indirect/staff and management). Request timesheets and payroll registers for the review period.	Subrecipient Employee list – RWPA
	B. Review 3 Cumulative Contract Expenditure Reports (CCER) and 3 additional recurring and/or high dollar transactions. Request invoices, all payment back up, support for shared cost splits (if applicable).	Onsite – RWPA
	C. Select 10 Program Income clients. Request qualification, billing and payment posting information	Program Client list - RWPA
	D. Select 3 Pre-Paid beneficiaries. Request financial tracking and receipt verification support documents.	Complete Sample D Worksheet
	E. Select 2 vendor or sub-subrecipient contracts from transaction detail or backup. Request contract copies.	

Subrecipient Fiscal Compliance Review Form: Pre-Site Visit



RWPA Pre-subrecipient visit				
Reporting – Review of Cumulative Contract Expenditure Reports and other required reporting				
Monthly Invoice (CCER)	How many Cumulative Contract Expenditure Reports were submitted on time? (Test			___ of ___
	How many additional information requests did the Subrecipient respond to in a timely manner?			___ of ___
Audit Status Financial and Single Audits	Does the Subrecipient have a current audit or required independent financial statement on file with the Ryan White Office?			
	<input type="checkbox"/> Yes	If Yes, date submitted: _____		
	<input type="checkbox"/> No	If No, when is the proposed submission date: _____		
			<small>If yes date</small>	
Standard	Performance Measure	Agency Responsibility	Documentation	Comments
Contractual Obligations: Policies and Procedures				
	<p>Policies and Procedures that enforce reliable internal controls to adhere to standards of :</p> <ul style="list-style-type: none"> • 45 CFR part 75 – Uniform Administrative Requirements, Cost Principles, and Audit Requirements for HHS Awards • GAO-14-704G – Standards for Internal Control in the Federal Government, September 2014 (Green Book) • HHS Grants Policy Statement • Grants Policy Bulletin Number 2019-02 – Legislative Mandates in Grants Management • HRSA Federal Financial Assistance Conflict of Interest Policy, November 16,2017 • HRSA Financial Management Requirements Guide for Award Recipients <p>Do fiscal and program policy and procedural manuals meet Federal and Ryan White program requirements?</p> <p>Are there established policies and procedures to ensure compliance with Federal and programmatic requirements?</p> <p>Must policies and procedures to prevent use of Ryan White funds for cash payments to clients/service recipients? (PCN 16-02)</p>	<p>Are the following documented:</p> <ul style="list-style-type: none"> • Annual Audits <input checked="" type="checkbox"/> Yes • Cash Management <input checked="" type="checkbox"/> • Mandated Disclosure/Whistleblower • Record Retention • Personally Identifying Information • Allowability of Costs • Accounting System • Credit Card • Program Income and Fee Policy <input type="checkbox"/> • Bank Statements/Reconciliation <input type="checkbox"/> Yes • Travel Policy <input type="checkbox"/> Yes <input type="checkbox"/> NA • Records Retention Policy <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA • Account Payable / Disbursements <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA • Accounts Receivable / Billing <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA • Property Control <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA • Time and Effort/Timekeeping Policy <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA • Indirect and Direct Costs Allocation <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA • Grant Budget and Reconciliation <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA 		

The relevant standards are listed along with a series of questions to be answered from the review.

Each category required by our Fiscal P&Ps is reviewed

Subrecipient Fiscal Compliance Review Form: On-Site Visit



On-Site Interview: CFO/Sr. Fiscal Staff (designee):		
Interviewees Name and Title	1.	
	2.	
1	Provide a "walk-through" of your agency's use of Federal RWPA funds. Summarize the process from expenditures to provide services to eligible clients to reimbursement request.	Document Response
2	Please identify your financial management or accounting system and how it identifies RWPA transactions.	Document Response
3	What is the approval process and authorization levels for expenditures?	Document Response
4	What is the process to verifying allowable costs?	Document Response
5	What is the general process for Records Management and PII (Personal Identifying Information) protections?	Document Response
6	Who has signature authority for 1) purchases over \$5,000? 2) Reimbursement Requests? 3) Check signature?	Document Response
7	Do you have grants that require matching funds? If yes, how is matching documented?	Document Response
8	<i>(If there are past audit findings only)</i> What is the progress of the past audit corrective action plan? Name Audit	

The interviews with the fiscal designee and other fiscal staff allow us to ascertain the level of familiarity with requirements.

Subrecipient Fiscal Compliance Review Form: On-Site Visit



Accounting Practices and Procedures				
	Criteria/Guidance	Review Test/Question	Response	Notes
	<p>Accounting systems and processes must adhere to Generally Accepted Accounting Principles (GAAP) and Uniform Guidance. Compliance Supplement guidelines. System must be established to enable tracking of funds.</p> <p>Development and consistent implementation of policies and procedures that establish uniform administrative requirements governing the monitoring of awards.</p> <p>Interview Sr. Fiscal staff regarding general accounting process</p> <p>Review of the following:</p> <ul style="list-style-type: none"> • Fiscal policies and procedures; • Fiscal monitoring reports; • Cumulative Contract Expenditure Reports and backup; • General Ledger/Transaction Detail; • Chart of Accounts; • Sample Invoices and backup; <p>Are expenditures for each line item reasonable and show progress to expenditure of total annual allocation?</p>	What accounting system is used?	Document Response	Interview
		Has the accounting system changed within the past 4 years?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA	Interview
		Are staff trained on and have access to current federal policies, procedures and instructions on accounting for and expending Federal funds?	<input checked="" type="checkbox"/> Yes	
		How are the award funds identified and tracked in the accounting system?		
		Are there controls in place to preclude		
		<ul style="list-style-type: none"> ○ Over-obligation ○ Under/overstatement of obligations ○ Duplicate payments ○ Inappropriate charges 	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA	Verify Accounting Policies
		Are accounting records supported by source documentation? (as needed)	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA	Base responses on back up with CCER and sample invoices.
		Is staff knowledgeable of the requirements for determining activities and costs allowed and unallowed?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA	Interview and verify in transaction detail overview that all costs are allowable
		Is there adequate segregation of duties for:	<ul style="list-style-type: none"> ○ Reviewing transactions ○ Verification of transactions 	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA

The relevant criteria required by the Uniform Guidance, HRSA Monitoring Standards, and/or our Fiscal P&Ps are listed.

Items to be reviewed.

Review/Test Questions

Subrecipient Monitoring Report: Post-Site Visit



- Visits end with an Exit Interview where the monitoring teams get an opportunity to discuss the strengths and any areas of non-compliance.
- A formal written on the site findings report - signed by DHE and GAD - provided to the subrecipient within one month of the completion of the site visit. Subrecipients have 20 business days in which to respond in writing to findings unless another timeline is given as part of the site visit report.
 - For each category the standard is stated as well as a summary of what was found and whether the standard was met
 - Performance Highlights and Successes
 - Opportunities for Improvement

Subrecipient Monitoring Report: Post-Site Visit



Accounting Practices and Procedures

- **Standard:** *Subrecipient fiscal processes must be in compliance with all Uniform Administrative Requirements, Cost Principles, and Audit Requirements for HHS Awards (45 CFR 75). Requirements include: standards for Financial and Program Management; including standards for financial (grants) management systems; payment; program income; revision of budget and program plans; property standards, including insurance coverage; equipment, supplies, and other expendable property. HAB Policy Clarification Notice 15-03 -HHS Grants Policy Statement-45 CFR 75.307*
- **Condition:** The subrecipient's accounting system appropriately identifies and tracks RWPA transactions. Expenditure and revenue transactions are clearly identified and segregated in the general ledger. The program works in partnership with RWPA Program Officers to identify and request needed budget revisions and expend based on approved budgets. **Standard Met**

AWARD CLOSE-OUT

04

- Single Audit
- FFR/UOB
- Conditions of Award



Award Close-Out



DHE:

- Reconcile DHE budgets with Finance
- RWHAP Part A & MAI Expenditures Report
- UOB and Carry-over

GAD:

- Close-Out Memo Packet
- FFR
- Review and sign-off of the 10% Aggregate Certification for Subrecipients
- Submitting final drawdown in PMS

DHE & GAD:

- Single Audit

Single Audit



Fulton County Government - Single Audit 93.914 – HIV Emergency Relief (Ryan White)

General:

1. Internal Controls
2. Policy & Procedures Manual, if updated since 2016

Activities Allowed/Allowable Costs:

3. List of expenditures related to HIV - Ryan White during 2019 – Finance
4. Listing of employees charged to the Ryan White Program in 2019

Cash Management:

5. Access to Drawdowns executed in 2019 along with supporting documentation – *GAD*

Eligibility:

6. List of agencies used during 2019 (include number of clients serviced at each agency)

Matching, Level of Effort, Earmarking:

7. Program Progress Report and Approval Confirmation from HRSA
8. FY2019 Earmarking Data Sheet
9. EMA Maintenance of Effort Report

Period of Availability of Federal Funds:

10. Grant Agreement(s) covering 2019 – *GAD*
11. List of new grants issued during the FY2019 period – *GAD*

Procurement and Suspension and Debarment:

12. List of vendors paid \$25,000 or more during 2019

Reporting:

13. Annual Program Progress Report (*with component 2018 reports*)
14. Part A and MAI Final Expenditure Table
15. SF-425, Federal Financial Reports – *GAD*
16. Ryan White Services Data Reports

Subrecipient Monitoring:

17. List of agencies used during 2019 Updated Monitoring guide, if any

CONCLUSION

05

- Website
- Contact Info
- Q&A



www.ryanwhiteatl.org



Select Language

Call us 404-612-8285

Send email rwhiteprogram@fultoncountyga.gov



HOME

ABOUT US

AM I ELIGIBLE?

SERVICES

REPORTS

CALENDAR

MEDIA

CONTACT

“The Ryan White Program put life back in me.”



Translate »

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