



Introduction and Update on the Part F Special Projects of National Significance (SPNS) Program

RWHAP Part B Administrative Reverse Site Visit

November 17, 2023

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Vision: Healthy Communities, Healthy People



Agenda

- Learning Objectives
- RWHAP Part F Special Projects of National Significance (SPNS) Program: Modernized Framework
- Presentation of New, Current and Recently Closed Initiatives
- Dissemination and Replication Tools and Resources
- Brainstorm About Replication and Program Integration
- Questions and Answers





Learning Objectives

After this presentation, participants should be able to:

- Understand the legislative and programmatic requirements of the Special Projects of National Significance (SPNS) Program and its role within the Ryan White HIV/AIDS Program (RWHAP).
- Know about current and recently completed initiatives and understand the utility of the RWHAP Part F SPNS Program as an effective resource to end the HIV epidemic in the U.S.
- Identify dissemination strategies of the RWHAP Part F SPNS Program for the replication of effective interventions by products, tools, and resources.





HRSA's HIV/AIDS Bureau Vision and Mission

Vision

Optimal HIV care and treatment for all to end the HIV epidemic in the U.S.

Mission

Provide leadership and resources to advance HIV care and treatment to improve health outcomes and reduce health disparities for people with HIV and affected communities.





Ryan White HIV/AIDS Program Part F Special Projects of National Significance Program: Modernized Framework





Introduction

WHAT – the focus of the program has changed since it was established in 1990

WHY – fulfill the intent of Congress and be responsive to the needs of RWHAP recipients to meet performance goals and the goal of ending the HIV epidemic

HOW –strategic management of portfolio to design and implement projects for the highest impact





1996 and 2009 SPNS Statutes

Purpose of Program – (cont.)

1996 Statute: Special projects of national significance shall include the development and assessment of innovative service delivery models that are designed to—

- (1) address the needs of special populations;
- (2) assist in the development of essential community-based service delivery infrastructure; and
- (3) ensure the ongoing availability of services for Native American communities to enable such communities to care for Native Americans with HIV disease.

2009 Statute: ...to administer special projects of national significance to--

- (1) quickly respond to emerging needs of individuals receiving assistance under this title; and
- (2) to fund special programs to develop a standard electronic client information data system to improve the ability of grantees under this title to report client-level data to the Secretary.





1996 and 2009 SPNS Statutes

Purpose of Program –

1996 Statute: The Secretary shall make information concerning successful models developed under this part available to grantees under this title for the purpose of coordination, replication, and integration. To facilitate efforts under this subsection, the Secretary may provide for peer-based technical assistance from grantees funded under this part.

2009 Statute: The Secretary shall make information concerning successful models or programs developed under this part available to grantees under this title for the purpose of coordination, replication, and integration. To facilitate efforts under this subsection, the Secretary may provide for peerbased technical assistance for grantees funded under this part.



Categories of Intervention Strategies

All intervention strategy categories must have demonstrated effectiveness at improving the care and treatment of people with HIV and be feasible to implement in Ryan White HIV/AIDS Program settings.

Evidence-Based	Evidence-Informed	Emerging
Interventions	Interventions	Interventions
Published research evidence supporting these interventions meets established Centers for Disease Control and Prevention (CDC) criteria for being evidence-based.	Published research evidence meets HRSA HIV/AIDS Bureau evidence-informed criteria but does not meet CDC criteria for being evidence-based. May also meet CDC criteria for being evidence-informed.	Innovative and responsive to emerging priorities. Real world validity and effectiveness demonstrated at least at the local level, but evidence has not yet been published.





Framework for RWHAP SPNS

Demonstrate, Implement, & Replicate

Fund recipients to respond to emerging needs of people with HIV using evidence-based, evidence-informed, and emerging interventions

Fund special programs to develop a standard electronic client information data system to improve the ability of recipients to report data

Evaluate & Document

Use an implementation science framework to identify effective interventions to improve HIV outcomes among Ryan White HIV/AIDS Program clients

Evaluate and document specific strategies for successfully integrating interventions in RWHAP sites

Promote Dissemination & Integration

Develop guides and manuals, interactive online tools/toolkits, publications, and instructional materials that describe how to coordinate, replicate, and integrate interventions and strategies for RWHAP providers

Streamline access to materials and promote replication through the Best Practices Compilation





HAB RWHAP SPNS Strategies Demonstrate, Implement, and Replicate

Demonstration Projects

- Draws from approaches, strategies, theories, or a combination to demonstrate a novel, emerging intervention
- HRSA HAB funds 5-20 demonstration sites to implement a novel intervention
- Builds infrastructure and thought leadership at organizations

• Implementation/Replication Projects

- Tests evidence-based, evidence-informed, or emerging interventions for RWHAP settings
- A coordination center recipient or contractor funds implementation sites to implement and/or replicate a single intervention
- Builds on interventions with demonstrated effectiveness, adapting or adjusting for different needs, populations, or settings



HAB RWHAP SPNS Strategies

Health Information Technology (HIT) Projects

HIT Projects

- Funds special projects to promote and develop electronic information systems to build capacity among Ryan White HIV/AIDS Program recipients and improve health outcomes along the HIV care continuum (example: funding health departments to demonstrate submission of client-level data)
- HRSA HAB typically funds one recipient who leads the IT project and selects (contract mechanism) participating sites
- Builds data and IT systems infrastructure, and documents strategies for dissemination and uptake





HAB RWHAP SPNS Strategies

- Evaluate & Document -

- Demonstration or implementation site level: an implementation science evaluation framework is used to provide standardized and systematic assessments of the:
 - 1) impact of the intervention strategy on client outcomes
 - 2) adoption of the intervention strategy in a specific setting
 - utility of specific implementation strategies to achieve uptake and integration of the intervention strategy
 - 4) broader contextual factors that affect implementation
- Multi-site evaluation determines which of the implemented intervention strategies have the potential to be replicated by other
 RWHAP-funded providers to improve client outcomes.

Implementation Science Defined

Implementation science can be defined as

"the scientific study of methods to promote the systematic uptake of research findings and other evidence-based practices into routine practice, and, hence, to improve the quality and effectiveness of health services."



*Bauer, M. S., Damschroder, L., Hagedorn, H., Smith, J., & Kilbourne, A. M. (2015). An introduction to implementation science for the non-specialist. *BMC psychology*, *3*(1), 32. https://doi.org/10.1186/s40359-015-0089-9



HRSA Implementation Science Approach

Psihopaidas, Demetrios, et al.

"Implementation science and the Health Resources and Services Administration's Ryan White HIV/AIDS Program's work towards ending the HIV epidemic in the United States." PLoS medicine 17.11 (2020): e1003128.





Citation: Psihopaidas D, Cohen SM, West T, Avery L, Dempsey A, Brown K, et al. (2020) Implementation science and the Health Resources and Services Administration's Ryan White HIW AIDS Program's work towards ending the HIV epidemic in the United States. PLoS Med 17(11): e1003128. https://doi.org/10.1371/journal. pmed.1003128

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vs. 'ations: CDC, Centers for Disease Control on, 'ntion; E2i, Using Evidence-Informed

COLLECTION REVIEW

Implementation science and the Health Resources and Services Administration's Ryan White HIV/AIDS Program's work towards ending the HIV epidemic in the United States

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Summary points

- Implementation science has emerged as an essential field for HIV treatment and prevention, promising to maximize the impact of effective intervention strategies to prevent transmission of the virus and to link and retain people with HIV in care.
- The Health Resources and Services Administration's (HRSA's) Ryan White HIV/AIDS
 Program (RWHAP) supports direct medical care and support services for more than
 half a million people with HIV—more than 50% of all people living with diagnosed HIV
 in the United States. Through grants to states, counties, cities, and local communitybased organizations, the RWHAP supports the coordination and delivery of efficient
 and effective HIV care, treatment, and support services for low-income people with
 HIV.
- Since first authorized in 1990, the RWHAP has played a pivotal role in the implementation of effective intervention strategies for people with HIV. RWHAP client outcomes have improved significantly over time, particularly since 2010. However, implementation science frameworks and approaches have created new opportunities to maximize the impact of the RWHAP.
- HRSA's HIV/AIDS Bureau (HAB), which administers the RWHAP, has developed an
 approach to support the translation/adaptation of implementation science insights to
 real-world implementation and evaluation projects; this HAB implementation science
 approach (HAB IS) is guiding the bureau's work to maximize the impact of the
 RWHAP and achieve optimal outcomes for people with HIV along the HIV care

HRSA Implementation Science Evaluation

Implementation Client Outcomes Outcomes Intervention Strategy Uptake Linkage Engagement Retention Implementation Barriers/facilitators Adherence Strategies Viral suppression Barriers/Facilitators

- Simultaneously evaluates the impact of intervention strategy, implementation strategies, and the organizational context
- Evaluation outcomes measure successful implementation and associated improvements in client outcomes



Implementation Science for the RWHAP

Intervention strategies (WHAT)

- Activities or practices that improve outcomes along the HIV care continuum.
- May be simple tools (e.g., alcohol screening and brief intervention) or they may be complex, involving multiple components.
- May occur at any level of healthcare, including the system/environment, organizational, group/learning, supervisory, and individual (provider/client) levels.

Implementation strategies (HOW)

- Methods or techniques are used to enhance the adoption or uptake of intervention strategies in specific settings.
- Permits a more systematic evaluation of strategies that promote successful implementation.





HAB RWHAP Part F SPNS Strategies

- Dissemination & Integration -

- DPD continues to work to leverage and streamline how strategies are documented, disseminated, and integrated by RWHAP recipients and subrecipients
 - ✓ Best Practices Compilation
 - ✓ Coordination, Dissemination and Replication Integrating HIV Innovative Practices (IHIP)
- These activities have been led by:
 - ✓ Evaluation centers working with sites (a stronger focus on peer reviewed publications)
 - ✓ Technical assistance centers developing the tools with sites
 - ✓ Funding projects to specifically develop tools from past SPNS funded initiatives





Newly Funded SPNS Initiatives FY 2022 - FY 2024





Supporting Replication of Housing Interventions (SURE Housing) in the RWHAP, FY 2022

- **Purpose:** Promote the replication of effective housing interventions among priority populations in the RWHAP, decrease health and housing disparities, and improve health outcomes along the HIV care continuum.
- Implementation and Technical Assistance Provider (ITAP: Corporation for Supporting Housing, NY): funds 10 implementation sites across the nation and provides implementation-related technical assistance (TA) to the sites.
- **Evaluation Provider** (EP: Boston U, UMass, JSI): Develop and implement a multi-site evaluation plan grounded in implementation science and provide evaluation-related TA to the sites.





Supporting Replication of Housing Interventions Initiative - Implementation Sites -

- Orange County Government (Orlando, FL)
- AIDS Foundation Chicago (Chicago, IL)
- Eastern Oregon Center for Independent Living (Ontario, OR)
- Big Bend Cares (Tallahassee, FL)
- The Open Door (Pittsburgh, PA)
- Gay Men's Health Crisis (New York, NY)
- Desert AIDS Project (Palm Springs, CA)
- AIDS Services of Dallas (Dallas, TX)
- Doorways (St Louis, MO)
- Care Resource Community Health Centers, Inc. (Oakland Park, FL)

Red = Youth **Black** = Justice **Green** = LGBTQ+





Emerging Strategies to Improve Health Outcomes for People Aging with HIV, FY 2022

- **Purpose:** Identify, implement, refine, and evaluate emerging strategies to comprehensively screen and manage comorbidities, geriatric conditions, behavioral health, and psychosocial needs of people with HIV aged 50 years and older with the existing resources and infrastructure of organizations funded through the RWHAP.
- Capacity-building provider (NYSDOH): Provides technical assistance and capacity development assistance to the demonstration sites.
- Evaluation provider (NORC): Develop and carry out a multi-site evaluation that includes a customized site-specific evaluation.
- **Demonstration sites (10)**: All three components of the initiative work together using the HRSA HIV/AIDS Bureau (HAB) implementation science framework to conduct activities that strengthen the evidence base for clinical and psychosocial services to improve the lives and health outcomes of people aging with HIV.

Aging with HIV Initiative

- Demonstration Sites -

- Beth Israel Medical Center (New York, NY)
- Boston Medical Center (Boston, MA)
- Centro Ararat (Ponce, PR)
- Colorado Health Network (Denver, CO)
- Empower U Inc. (Miami, FL)
- Family Health Centers of San Diego (San Diego, CA)
- University of Chicago (Chicago, IL)
- UPMC Presbyterian Shadyside (Pittsburgh, PA)
- Wake Forest University (Wake Forest, NC)
- Yale University (New Haven, CT)





Telehealth Strategies to Maximize HIV Care, FY 2022

- **Purpose:** Identify and promote the use of telehealth strategies that are most effective in improving linkage to care, retention in care, and health outcomes, including viral suppression, for people with HIV who receive services through the RWHAP. Strategies chosen for this project will meet the criteria of an emerging intervention.
- One cooperative agreement (JSI Research and Training Institute): Responsible for identifying, selecting, and monitoring subawards to five demonstration projects to implement and evaluate telehealth strategies to maximize HIV care. JSI also provides TA for implementing and adapting these strategies, implementing a multi-site evaluation, and working with each site to collect and analyze data.





Telehealth Strategies Initiative - Implementation Sites -

- Harris Health System/Thomas Street (Houston, TX)
- Housing Works Community Healthcare (New York City, NY)
- Michael Rees Research & Educational Foundation (Chicago, IL)
- University of Puerto Rico, Maternal Infant Studies Center (CEMI) (San Juan, PR)
- UPMC Presbyterian Shadyside (Pittsburgh, PA)





Increasing Uptake of Long-Acting Injectable ARV Among People with HIV, FY 2022

- **Purpose:** Develop, implement, and evaluate protocols for successful use of long-acting injectable (LAI) antiretroviral (ARV) medication with clinical practice.
- Coordination and Evaluation Provider (CEP: Columbia University, NYC): Provides
 technical assistance, capacity development, and evaluation to support 10
 demonstration sites in the development and implementation of protocols for an
 innovative LAI ARV HIV treatment. The CEP selected sites with the capacity and
 infrastructure to implement novel HIV treatment methods and collect direct patient
 care data, prioritizing organizations in jurisdictions funded for the Ending the HIV
 Epidemic (EHE) initiative.





Long-Acting Injectable ARV Initiative - Implementation Sites -

- San Antonio AIDS Foundation (San Antonio, TX)
- Positive Impact Health Centers (Decatur, GA)
- Lila Mitchell Health Center (Orlando, FL)
- Coastal Family Health Center (Biloxi, MS)
- Abounding Prosperity (Dallas, TX)
- Baltimore City Health Department Sexual Health Clinic (Baltimore, MD)
- Mount Sinai Institute for Advanced Medicine (New York, NY)
- Harlem Health Center (New York, NY)





Current RWHAP Part F SPNS Initiatives





Continuing RWHAP Part F SPNS Initiatives

- Using Innovative Intervention Strategies (2iS) to Improve Health Outcomes
 Among People with HIV, FY 2021 FY 2024
- Building Capacity to Improve Collecting and Reporting Viral Suppression Data to the Medicaid Adult Core Set, FY 2021 – FY 2024
- Building Capacity to Implement Rapid ART Start for Improve Care Engagement in the RWHAP, FY 2020 – FY 2022
- Improving Care and Treatment Coordination: Focusing on Black Women with HIV, FY 2020 FY 2023





Using Innovative Intervention Strategies (2iS) to Improve Health Outcomes Among PWH, FY 2021 – FY 2024

- **Purpose:** The purpose of this initiative is to use an implementation science framework to identify, pilot test, and evaluate innovative intervention strategies in three priority populations and one area of opportunity to improve service delivery at 20 Ryan White HIV/AIDS Program (RWHAP)-funded implementation sites. At the conclusion of this initiative, replication tools will be developed to support rapid uptake at other RWHAP settings and HIV care and treatment organizations.
- Two cooperative agreements: (1) a Coordinating Center for Technical Assistance Provider (The Fenway Institute in partnership with AIDS United) is funding and coordinating TA to 20 subrecipient sites to implement selected interventions, and (2) an Evaluation Center (UCSF) is conducting an implementation science multi-site evaluation approach of intervention sites.





Using Innovative Intervention Strategies (2iS)

- Implementation Sites By Focus Area-

Justice-Involved

Design for the Margins

- U Illinois Chicago, IL
- Yale University, CT
- Birmingham AIDS Outreach, AL

LGBTQ+ Youth

E-volution

- AIDS Taskforce Greater Cleveland, OH
- Men's Health Foundation, CA

LGBTQ+ Youth-Friendly HIV Accessible Clinics (LYF-HAC)

- UC San Diego, CA
- Positive Impact Health Centers, GA

Reaching Viral Suppression

- Our Lady of the Lake, LA
- SUNY HEAT, NY

Substance Use Disorder

Max Clinic

- Desert AIDS Project, CA
- Denver Health and Hospital Authority, CO
- Hartford DHHS, CT

Reducing Stimulant Use for Long-Term Success (RESULTS)

- The Miriam Hospital, RI
- Cooper University Hospital EIP, NJ

Telehealth

i2Tec

- Newark Beth Israel Medical Center, NJ
- HIV Alliance, OR
- U Nebraska Medical Center, NE
- H.E.A.D., MI
- Vivent Health, WI
- Atlanta Harm Reduction, GA





Building Capacity to Improve Collecting and Reporting Viral Suppression Data to the Medicaid Adult Core Set, FY 2021 – FY 2024

- **Purpose:** This initiative aims to build capacity among 10 Ryan White HIV/AIDS Program (RWHAP) Part B recipients, HIV surveillance and Medicaid programs to report high-quality HIV viral suppression data to the Centers for Medicare & Medicaid Services (CMS) as part of the annual state Medicaid Adult Core Set reporting.
- System Coordination Provider (SCP: NASTAD): works with RWHAP, HIV surveillance and Medicaid programs to develop, implement, and evaluate strategies to improve the collection and reporting of HIV viral suppression data to the Adult Core Set; and to promote the dissemination and replication of effective strategies and lessons learned for adoption across other states.





Building Capacity to the Medicaid Adult Core Set Initiative - Participating States -

- Arizona
- Colorado
- District of Columbia
- lowa
- Maryland
- Michigan
- Tennessee
- Virginia
- Washington





Building Capacity to Implement Rapid ART Start for Improved Care Engagement in the RWHAP, FY 2020 – FY 2022

- **Purpose:** This initiative funds 14 organizations to implement and evaluate the accelerated entry, or "rapid start", into HIV medical care and rapid initiation of antiretroviral therapy for people with HIV who are newly diagnosed, new to care, or out of care. The initiative supports organizations with the capacity and infrastructure for rapid start implementation but haven't yet with the goal of replicating and expanding successful rapid start models.
- Evaluation and Technical Assistance Provider (ETAP: UCSF): leads, coordinates, and implements a multi-site evaluation to measure the effectiveness and impact of rapid start models in the RWHAP and provides and facilitates TA through different venues including peer-to-peer learning.





Rapid ART Start Initiative

- Implementation Sites -

- Abounding Prosperity (Dallas, TX)
- AIDS Foundation Houston (Houston. TX)
- Valley AIDS Council (Harlingen, TX)
- Empower U, Incorporated (Miami, FL)
- University of Miami (Miami FL)
- La Casa de Salud Inc. (Bronx, NY)
- Research Foundation For The State University Of New York, (Albany, NY)
- Washington University (Saint Louis, MO)
- University of Illinois (Chicago, IL)
- Multnomah County Health Department (Portland, OR)
- Golden Valley Health Centers, (Merced, CA)
- Desert AIDS Project (DAP) (Palm Spring, CA)
- St. John's Community Health (San Francisco, CA)
- AltaMed Health Services Corporation (Commerce, CA)





Improving Care and Treatment Coordination: Focusing on Black Women with HIV, FY 2020 – FY 2023

- **Purpose:** This initiative aims to design, implement, and evaluate bundled interventions, a group of evidence-informed practices put together into a package that when implemented together produces better health outcomes than when the practices are delivered separately (i.e., improved engagement, higher retention, and improved viral suppression.
- Evaluation and Technical Assistance Provider (ETAP: UMass-Lowell): The ETAP evaluates the implementation of the demonstration sites' bundled interventions and their outcomes on the HIV care continuum for future replication and scale-up in other RWHAP provider organizations.





Black Women Initiative

- Implementation Sites -

- Abounding Prosperity (Dallas, TX)
- Access Matters (Philadelphia, PA)
- AIDS Care Group (Chester, PA)
- AIDS Foundation of Chicago (Chicago, IL)
- AIDS Service of Center of Lower Manhattan, Inc (New York, NY)
- Grady Health System (Atlanta, GA)
- The Institute of Women and Ethnic Studies (New Orleans, LA)
- City of Philadelphia (Philadelphia, PA)
- Positive Impact Health Centers (Duluth, GA)
- Quality Comprehensive Health Centers (Charlotte, NC)
- The Regents of the University of California, San Francisco (San Francisco, CA)
- Volunteer of America Southeast Louisiana, Inc. (Mandeville, LA)





Completed RWHAP Part F SPNS Program Initiatives





Completed RWHAP Part F SPNS Initiatives

- Rapid ART Start Compendium in the RWHAP, FY 2020 FY 2022
- Leveraging a Data to Care Approach to Cure HCV with the RWHAP, FY 2020 –
 FY 2021
- Capacity Building in the RWHAP to Support Innovative Program Model Replication, FY 2019 – FY 2021
- Enhancing Linkage of Sexually Transmitted Inf ection (STI) and HIV Surveillance Data in the RWHAP, FY 2019 – FY2021
- Strengthening Systems of Care for People with HIV and Opioid Use Disorder,
 FY 2019 FY 2021
- Implementation of Evidence-Informed Behavioral Health Models to Improve HIV Health Outcomes for **BMSM**, FY 2018 FY 2021





Completed RWHAP Part F SPNS Initiatives (Cont.)

- Evidence-Informed Approaches to Improving Health Outcomes for PWH, FY 2018 – FY 2020
- Improving Sexually Transmitted Infection Screening and Treatment among PWH or at Risk with HIV, FY 2018 – FY 2020
- Curing HCV among People of Color Living with HIV, FY 2017 FY 2020
- Improving Health Outcomes through the Coordination of Supportive **Employment and Housing Services**, FY 2017 FY 2020

Other Completed SPNS initiatives can be found at:

<u>Previous SPNS Initiatives | Ryan White HIV/AIDS Program (hrsa.gov)</u>





SPNS Dissemination Resources

- SPNS Section of HAB website: Current and Past initiatives: purpose, recipients and their demonstration projects, and journal articles (added when published)
 - Available at: <u>https://ryanwhite.hrsa.gov/about/parts-and-initiatives/part-f-spns</u>
- TargetHIV.org: Scroll down for links
 - SPNS Resources
 - Best Practices Compilation
 - Others (shown in next slide)





Resources Derived from SPNS Funding

 These active projects are identifying, testing and promoting new strategies to improve care and reduce disparities in outcomes. Refer also to the complete <u>Inventory of Care</u> <u>Innovation Replication Resources</u>.











SPNS
HRSA's Special Projects of
National Significance





Coordination, Dissemination, and Replication of Innovative HIV Care Strategies in the RWHAP



https://targetHIV.org/IHIP

- Purpose: To support the coordination, dissemination, and replication of innovative HIV care strategies in the Ryan White HIV/AIDS Program (RWHAP) through the development and dissemination of implementation tools and resources.
 - Contractor: MayaTech Corporation
- Key Resources and Assistance Available to RWHAP Recipients and Providers:
 - Implementation tools and resources
 - Capacity building TA webinars
 - Peer-to-peer TA on the featured interventions
 - Support in the development and dissemination of implementation tools and resources
 - Webinars
 - One-on-one TA
 - Helpdesk (<u>ihiphelpdesk@mayatech.com</u>)





Recipient Best Practices Compilation

- The RWHAP Best Practices Compilation disseminates interventions that improve outcomes on the HIV care continuum. These can be found at: TargetHIV.org/bestpractices/search.
- The RWHAP community can easily search and identify intervention strategies that have been successful in improving HIV care for clients.
- The John Snow, Inc. (JSI) and TargetHIV.org team encourage the RWHAP community to submit information about interventions to the Compilation website. Information on criteria to add interventions can be found at the website: <u>TargetHIV.org/bestpractices/share</u>







Tips for finding SPNS Resources on TargetHIV.org

- Population Focus by population and care continuum disparity
- Service Delivery Model Focus by innovative service delivery models for specific treatment issues
- TargetHIV Search Tip: Use SPNS + Key Words in Your Search





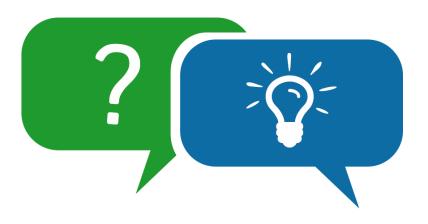








Closing Questions and Discussion







Discussion/Questions

- Is this presented material aligned with what you have heard about SPNS? Does this help in understanding what SPNS is about?
- Is there an issue related to HIV care that you've thought "I need an innovative answer for that"?
- Have you ever reviewed findings from a SPNS demonstration? What was it?
- Have you used findings from a demonstration project (any kind) in your program?





Discussion/Questions (cont.)

- What is one idea of a SPNS project or intervention that you'd like to take back to your Part B jurisdiction?
 - How would you start the discussion about it?
 - What resources and help from the SPNS staff would you need in holding the discussion?







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