## NATIONAL **S**RYAN WHITE CONFERENCE ON HIV CARE & TREATMENT



### Fostering Transformative, Collaborative Relationship between Planning Bodies & Recipients

**Kaleef Morse, Lamont Clark, Clover Barnes & Ebony Fortune** *HIV/AIDS, Hepatitis, STD, and TB Administration (HAHSTA) DC Health – Government of the District of Columbia* 

### **Session Objectives**

- Provide an overview of the Washington, DC EMA
- Describe the historical timeline related to the iterations of the Ryan White Planning Body
- Provide an overview of the historical fluctuations in the relationship between the Ryan White Planning Bodies and the Recipient
- > Describe the steps taken to transform the Ryan White Planning Body
- Describe the new collaborative relationship between the Planning Body and the Recipient
- Describe at least 2 best practices to enhance the effectiveness and strengthen the relationship between the Planning Body and the Recipient



### **Geographic Makeup of the Washington, D.C. EMA**

#### **District of Columbia**

#### **Maryland**

*5 counties:* Calvert, Charles, Frederick, Montgomery, Prince George's

#### <u>Virginia</u>

**11 counties:** Arlington, Clarke, Culpeper, Fairfax, Fauquier, King George, Loudoun, Prince William, Spotsylvania, Stafford, Warren **6 cities:** Alexandria, Fairfax, Falls Church, Fredericksburg, Manassas, Manassas Park

#### West Virginia

2 counties: Berkeley, Jefferson





### Once upon a time...not too long ago...

#### > The Metropolitan Washington, DC Regional HIV Health Services Planning Council

April 30, 2012 – DC Mayor Vincent Gray issued Mayor's Order 2012-63 that changed the name, reappointed members and appointed new members and a new Chair

#### > The Metropolitan Washington Regional Ryan White Planning Council

January 2, 2015 – Muriel Bowser was sworn in as the new Mayor of the District of Columbia

### OPPORTUNITY FOR CHANGE!!!!!



## No more Drama!!! – Challenges abound

The relationship between the DC Department of Health/Ryan White Recipient and the Planning Council was deteriorating.

### Challenges

- Leadership changes
- Individual agendas and personalities
- Engagement and involvement
- Commitment
- Accomplishing tasks



## **Planning Council Reorganization**

### Catalyst for Change

- Changing epidemic
- Missed deliverables
- Evolving Care Continuum
- Affordable Care Act and Medicaid Expansion



## **Reorganization – Key Steps**

- Assemble Transition Team
- Create a work plan
- Create application process
- Announce change
- Open application process
- Conduct interviews
- Train new members
  - ...Find new leadership....



## **Announce Change**

- Announced at Aug. 27, 2015 Planning Council meeting...
- Washington Blade Oct. 15 2015

"DC Ryan White Planning Council members ousted in Bowser shakeup"

http://www.washingtonblade.com/2015/1 0/14/d-c-ryan-white-planning-councilmembers-ousted-in-bowser-shakeup/

"D.C. Mayor Muriel Bowser last month may have removed as many as 30 or more members of the Metropolitan Washington Regional Ryan White Planning Council in a major shakeup that surprised and roiled local AIDS activists."





## Planning Council Reorganization



"The decision to reconstitute the Planning Council was made to enhance the capacity of the Council to plan for the care and support services of people living with HIV/AIDS in the eligible metropolitan area,"

-Mayor Muriel Bowser (Oct. 15, 2015 – Washington Blade)

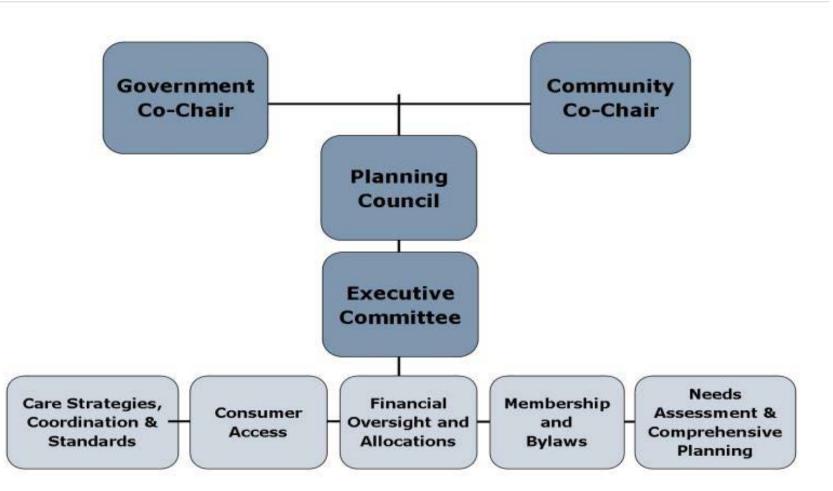


### **Planning Council Reorganization**

January 8, 2016 Mayor's Order to Re-establish the Council and appoint New Members (2016-001/002)

### **New Leadership Structure**

- Government Co-Chair DC Government Employee
- Community Co-Chair elected volunteer community member





## **Planning Council Stabilization**

- New Government Co-Chair hired January 2016
- **Objectives** 
  - Establish relationship with the Council
  - Establish relationship with the Community
  - Establish relationship with the Recipient
  - Assess Council operations
  - Implement enhancements
  - Request Technical Assistance



## It's Story Time!

### Experiences with the old and new Planning Body:

- 1. Lamont Clark, Planning Council Coordinator
- 2. Ebony Fortune, Program Officer (Recipient Staff)
- 3. Clover Barnes, Part A Recipient





## WORK TOWARDS INTEGRATION BEGINS

## **Developing the DC EMA Integrated Plan**

### **Principles for Community and Stakeholder Engagement**

- Leveraging existing relationships
- EMA-wide learning experience
- Thinking "regionally"
- Not a "rubber stamp" or "check a box"

Concurrent 90/90/90/50 Plan Development

• Crosswalk of activities

### Integrated HIV Prevention and Care Plan Workgroup

- Metropolitan Washington Regional Ryan White Planning Council
- DC HIV Prevention Planning Group
- Maryland and Virginia Health Departments
- Engagement: Jurisdictional Town Halls, Focus Groups, Key Informant Interviews



### **DC STRATEGIC PLANS FOR HIV**

2017-2021 District of Columbia Eligible Metropolitan Area Integrated HIV/AIDS Prevention and Care Plan







Mayor Muriel Bowser



Ending the HIV Epidemic in the District of Columbia by 2020



### **DC EMA INTEGRATED PLAN**

#### Reduce New HIV Infections

### Goal 1: Reduce new infections by 50%

- Regional biomedical interventions
- Regional socioenvironmental & behavioral approaches
- Structural & social barriers
- Increase viral suppression TasP / U=U

#### Goal 2: Increase knowing status from 88% to 90%

- Focused geospatial & demographic testing
- Regional data sharing
- Improve testing capacity & performance

Increase Access to Care & Outcomes

Goal 1: Improve LTC rate 83.6% w/i 30 days

- Linkage performance/ practices
- Data to Care
- Reduce linkage to 30 days
- Culturally affirming services

Reduce Disparities & Inequities

Goal 1: Increase viral suppression 58% to 90%

- Pharmacies & PBMs on treatment adherence
- Engage providers
- Targeted adherence support for key pops.
- Data to Care

Goal 2: Transform EMA Ryan White services

 Increase support services, behavioral health, and economic opportunity

#### More Coordinated Response

Goal 1: Fully integrate RW Planning Council & HIV Prevention Planning Group

Goal 2: Structured coordinated efforts for integration in region

- Inter-jurisdictional meetings on data sharing
- Regional protocol for care
  engagement
- Regional partner services
  model

Goal 2: Improve retention in care to 90%

- Social determinants
- Retention by region
- Resources by population/geography
- Retention models



## March 2017

 The integration of the DC HIV Prevention Planning Group (HPPG) and the Ryan White Planning Council (RWPC) started.

- Integration Workgroup formed
  - Members from both planning bodies.
  - Members from DMV Health Departments.



### **INTEGRATED PLANNING BODY**

- Integration Work Group
  - Timeline
- Technical Assistance
  - George Washington University School of Public Health
  - UCHAPS
- Merger Landscape Review
  - Chicago, Los Angeles, San Francisco
- Tasks
  - Membership
  - Structure
  - Bylaws

RWPC

Washington, DC Regional Planning Commission on Health & HIV



## INTENTIONALITY

### **NO PREVENTION COMMITTEE**

Integrate in action, not just in name
 Chicago TA visit – Lessons Learned

### **MEANINGFULLY STRUCTURE**

Structured the integrated body with elements from the HPPG, RWPC, and other jurisdiction's planning bodies.



### **Committee Structure**

#### • Executive Operations

- Overall Operations
- Membership Nominations
- •By-Laws
- Policies and Procedures

### Integrated Strategies

- •Results-oriented Engagement Process
- Service Standards
- Directives

### Research and Evaluation

- Needs Assessment
- Integrated HIV Prevention & Care Plan
- Assessment Admin Mechanism

### Community Engagement and Education

- Recruitment
- Stakeholder Identification
- •Engagement & Education Focus Populations

### Comprehensive Planning

- Financial Oversight
- Priority Setting & Resource Allocation (PSRA) Process





The DC Mayor's Office of Talent and Appointments (MOTA) swore in the inaugural set of commissioners on behalf of Mayor Muriel Bowser.







MOTA DC @DC\_MOTA · 5d

The Washington Regional Planning Commission on Health and HIV develops strategies to engage communities to end the HIV epidemic.

Today 34 new @MayorBowser appointees from DC, MD, VA & WV planning area were sworn.

Thanks for your service & commitment.

#### **#DCValues #MOTABoards**

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## WE ARE HERE TO WORK!

The Washington, D.C. Regional Planning **Commission on Health and HIV** will invigorate planning for HIV prevention and care programs that will demonstrate effectiveness, innovation, accountability, and responsiveness to our community.



## **COHAH PURPOSE**

- Increase collaboration, efficiency, and innovation with government partners and community stakeholders to achieve a more coordinated response to the HIV continuum of services
- Conduct community planning activities
- Integrated HIV Prevention and Care Plan
- 90/90/90/50 Plan
- Social Determinants of Health



## **Recipient and COHAH Roles**

- Recipient and Planning Commission = two independent entities, both with legislative authority and roles
- Some roles belong to one entity and some are shared
- Effectiveness requires clear understanding of the roles and responsibilities of each entity, plus:
  - Communications, information sharing, and collaboration between the recipient, Planning Commission, and Planning Commission support (PCS) staff
  - Ongoing consumer and community involvement



Task	CEO	Recipient	Planning Council
Determine Planning Body	Х		
Establish Planning Body	x		
Carry Out Needs Assessment		X	X
Do Comprehensive Planning		Х	X
Set Priorities*			X
Allocate Resources*			X
Manage Procurement		X	
Monitor Contracts		X	
Evaluate Effectiveness of Planning Activities		X	x
Evaluate Effectiveness of Care Strategies		X	X
Do Quality Management		X	[Care Standards & Committee Involvement]
Assess the Efficiency of the Administrative Mechanism*			X

\* Sole responsibility of RWHAP Part A Planning Councils



## **Recipient Roles**

- Works with CEO to establish a Planning Body and appoint its members based on an open nominations process.
- Administers funds fairly and appropriately across the EMA/TGA, ensuring timely delivery of essential services.
- Enhances quality and access to care.
- Develop Service Standards with the Planning Body



## Challenges

- Maintaining Balance between HIV Prevention and Care
  - Community Co-Chair from the "Prevention Side"
- Incorporating the HIV Prevention Division and portfolio of services into the planning process.
  - HIV Prevention Orientation began in November
- Molecular HIV Surveillance
  - MHS info sessions and community engagement began in September
- Disease Intervention Specialists Partner Services
  - DIS/PS info sessions and community engagement began in October
- Data to Care
  - Data to Care info session and community engagement began in November





# QUESTIONS?

### **THANK YOU!**

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GOVERNMENT OF THE DISTRICT OF COLUMBIA

HIV/AIDS, Hepatitis, STD, and TB Administration

